# THE CATHOLIC UNIVERSITY OF EASTERN AFRICA

A. M. E. C. E. A

P.O. Box 62157 00200 Nairobi - KENYA Telephone: 891601-6 Fax: 254-20-891084 E-mail:academics@cuea.edu

MAIN EXAMINATION

# MAY - JULY 2019 TRIMESTER

# **FACULTY OF COMMERCE**

# DEPARTMENT OF MARKETING AND MANAGEMENT

#### SPECIAL / SUPPLEMENTARY EXAMINATION

**CMM 326: PROJECT MANAGEMENT** 

Date: JULY 2019 Duration: 2 Hours

**INSTRUCTIONS: Answer Question ONE and any other TWO Questions** 

#### **QUESTION 1:**

- (a) Discuss 5 challenges facing project management (10 marks)
- (b) Discuss 4 roles of a project charter? 8 mks
- (c) Elaborate on 6 benefits of project charter ? 12 mks

### **QUESTION 2:**

- (a) Discuss 5 phases of a project life cycle (10 marks)
- (b) Discuss on 5 of the project stakeholders? 5 mks
- (c) Elaborate on 5 characteristics of an effective project manager? 5 mks

#### **QUESTION 3:**

Logical Framework Approach (LFA) is a systematic planning procedure for complete project cycle management. Discuss the elements in LFA matrix? 20 mks

# **QUESTION 4:**

- (a) Time is one of the most valuable resources in a project management. Elaborate of 5 steps on time management process? 10 mks
- (b) There are several techniques used in project cost control process. Discuss 2 of such techniques? 10 mks

| Cuea/ACD/EXM/JULY 2019/Commerce Page 2                   |  |  |  |
|--|--|--|--|
| ISO 9001:2008 Certified by the Kenya Bureau of Standards |  |  |  |