



# THE CATHOLIC UNIVERSITY OF EASTERN AFRICA

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**MAIN EXAMINATION**

**JANUARY – APRIL 2020 TRIMESTER**

**FACULTY OF SCIENCE**

**DEPARTMENT OF COMMUNITY HEALTH AND DEVELOPMENT**

**REGULAR PROGRAMME**

**DCHD/ CHD 224: PROGRAM PLANNING AND DEVELOPMENT**

**Date: APRIL 2020**

**Duration: 3 Hours**

**INSTRUCTIONS: Answer Question ONE and any other TWO Questions**

- Q1. a) Define the following terms :-
- i.) Project (1 mark)
  - ii.) Monitoring (1 mark)
  - iii.) Project success (1 mark)
  - iv.) Evaluation (1 mark)
  - v.) Best Practice (1 Mark)
- b) List FIVE (5) major challenges experienced in Health and Development Project Management. (5 marks)
- c) Differentiate between a project and a program using the major variables of project (10 marks)
- d) Highlight the relevance of Gantt Chart in program management process. (4 marks)
- e) Describe the elements of a health project proposal (6 marks)
- Q2. a) Explain what is meant by stakeholder management and describe how the project manager ensures stakeholder co-operation. (10marks)
- b) Describe the project management maturity matrix (10marks)

- Q3. a) Using a company of your choice Draw and discuss a diagram of a typical project life cycle showing all the phases **(5marks)**
- b) Briefly discuss the importance of project closure phase in project life cycle **(5marks)**
- c) Give five characteristics of a good indicators in project monitoring and evaluation **(5 marks)**
- d) Discuss five key steps towards developing a monitoring system **(5 marks)**
- Q4. a) Discuss project procurement process highlighting all the deliverables **(5marks)**
- b) Briefly discuss the importance of quality control and quality assurance in project management outlining quality management techniques. **(5marks)**
- c) Outline five ways you can make presentation in data presentation interesting and easy to understand **(5 marks)**
- d) Project evaluation and post evaluation is important in the success of projects. Explain the various types of evaluation and their importance **(5marks)**
- Q5. a) Explain five distinct aspects which the Project Manager should consider when preparing a project communications plan **(5marks)**
- b) “Cost management involves knowing the financial and human resources required to complete a project within an approved budget”. Discuss this statement. **(6 marks)**
- c) Give four types of stakeholders with an example in each case **(4 marks)**
- d) Discuss the reasons for project delays **(5 marks)**

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