



THE CATHOLIC UNIVERSITY OF EASTERN AFRICA
A. M. E. C. E. A

P.O. Box 62157
00200 Nairobi – Kenya
Telephone: 891601-6
Fax: 254-20-891084
e-mail: academics@cuea.edu

GABA CAMPUS - ELDORET
MAIN EXAMINATION
SEPTEMBER – DECEMBER 2021 TRIMESTER
FACULTY OF ARTS AND SOCIAL SCIENCES
MASTER OF PROJECT PLANNING AND DEVELOPMENT
MPM 500: PROJECT PLANNING, PRINCIPLES AND TECHNIQUES.

Date: December 2021	Duration: 2 Hours
Instructions: Answer any FOUR Questions	

QUESTION ONE

- a) “Failing to Plan is like planning to fail”. Identify **SIX** reasons why Planning as a process of Project Management is important to a Project manager and clearly explain each of them. **(7.5 Marks)**
- b) A Program and a Project are not synonymous hence distinct however, they have some similarities. Distinguish between the two concepts and state **THREE** similarities that exist between them. **(7.5 Marks)**

QUESTION TWO

- a) Planning is a function of Project management. Describe other functions which in their absence Planning cannot be effective. **(7.5 Marks)**
- b) Describe **SEVEN** characteristics of a Project. **(7.5 Marks)**

QUESTION THREE

- a) “A project is like a cocoon that must pass through various stages before it becomes a caterpillar”. Using a suitable diagram, describe the stages of a project. **(7.5 Marks)**
- b) Describe the benefits of feasibility study in planning project activities. **(7.5 Marks)**

QUESTION FOUR

- a) Identify **FOUR** factors under which a project may be terminated before completion. **(7.5 Marks)**
- b) Describe **SEVEN** Principles of Project planning. **(7.5 Marks)**

QUESTION FIVE

- a) Explain **FIVE** advantages of applying Work Breakdown Structure (WBS) in project activities. **(7.5 Marks)**
- b) Describe **FOUR** major tools commonly used for Planning Community Projects. **(7.5 Marks)**

QUESTION SIX

- a) As a Project management expert, you are assigned by the County Government of Nandi to plan a construction of a Sports complex with a capacity of two thousand people. Explain **FOUR** major issues you need to put in place before injecting funds in the project. **(7.5 Marks)**
- b) Identify **THREE** major effects of COVID-19 on Project Planning activities.

(7.5 Marks)

END